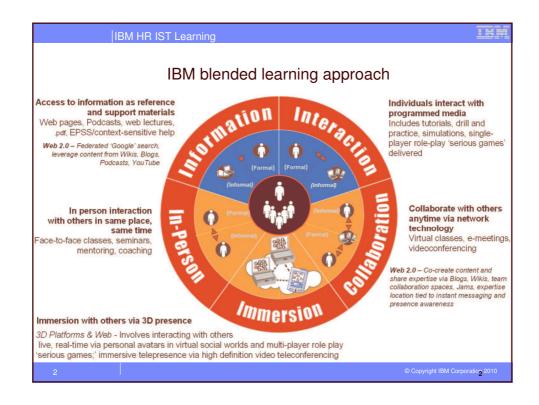


Blended Learning Approach IBM Learning

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IBM HR. Integrated Services Team



... Ensure that the learning experience is collaborative, accessible, memorable... IBM recommends a blended approach to learning, bringing together formal and informal approaches to deliver a dynamic, collaborative and memorable learning programme for clients Taking non-traditional, cost-efficient approaches to learning, such as adapting on-line gaming principles for Leadership Learning and utilising the 3-D internet for professional enablement, collaboration and skills building can often deliver positive results for business leaders and practitioners alike The pages that follow describe IBM's approach to delivering learning through the Virtual Worlds

Keep pace with	the learning	preferences of	of the workfor	rce
Generation Born between	Traditionalist 1922 - 1945	Boomer 1946 - 1964	Gen X 1965 - 1976	Gen Y 1977 - 2000
Training	The hard way	Too much and I'll leave	Required to keep me	Continuous & expected
Learning style	Classroom	Facilitated	Independent	Collaborative & networked
Communication style	Top down	Guarded	Hub & Spoke	Collaborative
Problem-solving	Hierarchical	Horizontal	Independent	Collaborative
Decision-making	Seeks Approval	Team informed	Team included	Team decided
Leadership style	Command & control	Get out of the way	Coach	Partner
Feedback	No news is good news	Once per year	Weekly / Daily	On demand
Technology use	Uncomfortable	Unsure	Unable to work without it	Unfathomable if not provided
Job changing	Unwise	Sets me back	Necessary	Part of my daily routine

